

HERITAGE



# Ansvar Insurance Limited

Annual Financial Report for the year ended 31 December 2015

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### CORPORATE INFORMATION

#### ABN 21 007 216 506

#### Directors

Nicholas Barnett, Chairman Warren Hutcheon, Chief Executive Officer Bruce Harris Jennifer George Trevor Lloyd Ian Campbell Jacinta Whyte Patricia Kelly Michael Grantham (appointed on 4 March 2016)

#### **Company Secretary**

Simon Munday

#### **Registered Office & Principal Place of Business**

Level 12 Ansvar House 432 St Kilda Road Melbourne VIC 3004 Phone: +61 (3) 8630 3100

#### Auditors

Deloitte Touche Tohmatsu 550 Bourke Street Melbourne VIC 3000

### DIRECTORS' REPORT

The directors of Ansvar Insurance Limited ("Ansvar") submit their report for the year ended 31 December 2015.

The names and details of the Company's directors in office during the financial year and until the date of this report are as follows. Directors were in office for this entire period unless otherwise stated.

Nicholas Barnett Nicholas joined the Board in July 2010 and was appointed Chairman in July 2011. He B.Ec, CA, FAICD has 30 years of experience as a Chartered Accountant and business consultant and is Chairman & currently Chief Executive Officer of Insync, benchmarked stakeholder survey, research and consulting specialists. He was formerly a partner of KPMG and Chief Executive Independent Non-**Executive Director** Officer of Ambit Group (IT Recruitment Specialists). He is also a co-founder and director of Board Benchmarking Australia Pty Ltd. Nicholas is a non-executive Director of Mission Australia Limited and was formerly a Director (and Chairman) of First Samuel Limited. Nicholas is a member of the Nominations & Remuneration Committee, Audit Committee and Risk & Compliance Committee.

Warren Hutcheon Warren joined Ansvar as the CEO in May 2014. Immediately prior to joining Ansvar he MBA, GAICD, Fellow was the CEO of the Victorian Managed Insurance Authority, the risk and insurance advisor to the Victorian Government, where he was responsible for a successful and high **Executive Director** profile cultural and performance turnaround. With over 30 years' experience in risk and insurance, Warren has held senior positions in underwriting, claims, operational management, strategy and organisational change. Warren has been active in supporting the Australian insurance industry for many years, and is currently Chair of the ANZIIF General Insurance Faculty Advisory Board. He is also on the Board of the Victorian Building Authority and Chair of its Audit and Risk Committee. Warren is actively involved in the community as a Board member of Bayside Church Inc, Bayside Community Care and other associated entities.

> Bruce was appointed to the Board in 2005. Bruce is a former insurance Executive Director with experience in financial management, strategy, governance, compliance and risk management. He is also the Executive Officer of Ridley Melbourne Mission and Ministry College and a director of ACS (NZ) Limited. He was formerly a director of Arrow Leadership Australia Limited. Bruce is the Chairman of the Audit Committee and is a member of the Risk & Compliance Committee and Nominations & Remuneration Committee.

> Jennifer was appointed to the Board in July 2010. She is the CEO of Converge International and was a faculty member at the Melbourne Business School from 1998 to January 2016. Her academic and professional interests are in analytics and management education. Jennifer was a director of Ridley Melbourne Mission and Ministry College from 2007 to 2012. Jennifer is a member of the Nominations & Remuneration Committee, Audit Committee and Risk & Compliance Committee.

> Trevor joined the Board in February 2012. Trevor has over 30 years of experience as a corporate and commercial lawyer and has extensive experience as a senior manager in both legal practice and in a corporate context. Past directorships have included appointments in the AXA Group, Members Equity and the Victorian Managed Insurance Authority. Trevor currently advises independently as a lawyer, negotiator and management consultant. Trevor is the Chairman of the Nominations & Remuneration Committee and is a member of the Audit Committee and Risk & Compliance Committee.

> Ian was appointed to the Board in August 2013. He is Group Chief Financial Officer for Ecclesiastical Insurance Group. Ian is a Chartered Accountant with more than 25 years of experience in financial services. Ian started his career at KPMG in its Insurance and Consulting Practice covering a wide range of projects for Lloyds' London market and life insurance companies. Since then, Ian has held senior finance roles at both Cox Insurance and Aspen Insurance, focusing on property and casualty reinsurance and insurance acquisitions, finance, investment and tax management, Solvency II, capital management, capital raising, actuarial and reinsurance. Ian is a member of the Nominations & Remuneration Committee.

Jennifer George PhD (Stanford) BSc (Hons) (Canterbury) Independent Non-Executive Director

ANZIIF (CIP)

**Bruce Harris** 

CA, CPA, ACIS

Independent Non-

**Executive Director** 

**Trevor Lloyd** BA. LLB. FAICD Independent Non-Executive Director

Ian Campbell BSc (Econ) Hons, ACA Non-Executive Director

### **DIRECTORS' REPORT**

Jacinta Whyte MC Inst. M, ACII, Chartered Insurer Non-Executive Director	Jacinta was appointed to the Board in August 2013. She is Deputy Group Chief Executive of Ecclesiastical Insurance Group. Jacinta joined Ecclesiastical in 2003 as General Manager and Chief Agent of the Group's Canadian business, where she turned around the performance of the Canadian operation, building a high performing team and a successful specialist insurance business. Jacinta is responsible for the Group's general insurance operations worldwide, covering the United Kingdom, Ireland and Australia. She commenced her career as an underwriter in 1974 with the Sun Alliance in Dublin and moved with them to Canada in 1988. Over her Royal Sun Alliance career, she held a number of senior executive positions in Ireland and Canada. Jacinta is a member of the Nominations & Remuneration Committee.
Patricia Kelly Independent Non- Executive Director	Patricia was appointed to the Board in May 2014. Patricia has extensive experience in the Financial Services Industry. Most recently she worked for Suncorp / AAMI where her roles included Executive General Manager Strategy and Business Development Personal Insurance and General Manager AAMI New South Wales. Prior to that she was a Director and Executive General Manager Life & Superannuation of Norwich Union Life Australia. Patricia is a Past President and Honorary Life Member of the Insurance Institute of Victoria and a former Director of the Australian and New Zealand Institute of Insurance and Finance. Patricia is also a non-executive Director of the Royal Automobile Club of Victoria (RACV) and a non-executive Director of the Legal Practitioners Liability Committee. Patricia is the Chairperson of the Risk & Compliance Committee and is a member of the Audit Committee and Nominations and Remuneration Committee.
<b>Michael Grantham</b> MBA, FAICD Independent Non- Executive Director (appointed on 4 March 2016)	Michael was appointed to the Board in March 2016. He has over 30 years' experience as an information and communications technology professional and currently works as a Business Development Manager specialising in next generation transformation for CSC Australia. He is a former director of CGU Australia Limited, CGU Insurance Limited and Insurance Network Services. He has also held a number of CIO positions including at CGU Insurance, Australian Customs and Border Protection and Tenix. Michael holds an MBA and is a Fellow of the Australian Institute of Company Directors.

As at the date of this report, the directors held no interests in the shares and options of Ansvar Insurance Limited.

#### **Company Secretary**

**Simon Munday** BSc, CA **Company Secretary**  Simon is the Chief Financial Officer and Company Secretary of Ansvar. He is a Chartered Accountant with wide international experience in the general insurance industry. Prior to joining Ansvar in March 2013, he worked for Ernst & Young in Melbourne where he was the team leader of the Financial Services team. Prior to this, Simon was in Ernst & Young's Financial Services Transaction Team in London where he managed a variety of acquisitions, disposals and capital market transactions.

### DIRECTORS' REPORT

#### **Principal activities**

Ansvar is a company limited by shares that is incorporated and domiciled in Australia. Ansvar Insurance Limited and its dormant subsidiary, Ansvar Insurance Services Pty Limited, form the consolidated Group ("the Group"). The Group's principal activities in the financial year consisted of the provision of general insurance products to its customers in its core segments of faith, care, heritage, education and community service organisations. It also continued to provide claims run-off services to ACS (NZ) Limited ("ACS"), its former subsidiary domiciled in New Zealand, under a management service agreement.

Ansvar continues to be ultimately owned by a charity and provided further grants of \$250k during the year through its Community Education Programme.

#### **Review of operations**

In 2015, Ansvar generated profit before tax of \$4,072k and continued to make significant progress in the execution of its business strategy despite the competitive conditions in the Australian general insurance market.

Ansvar's underwriting result remained stable with the impact of the higher than average number of catastrophe events mitigated by its reinsurance arrangements. Unrealised losses on fixed income investments were the main driver of the reduction in profit before tax compared to 2014.

Ansvar continues to be in a strong financial position. At 31 December 2015, its Prescribed Capital Amount was 2.89 times the APRA minimum which was significantly above the industry average. In March 2015, its financial strength rating from its rating agency, A.M. Best, was reaffirmed as "Excellent" / A-.

The key initiatives in Ansvar's Corporate Plan include a Business Enablement Programme and continued enhancements to the value proposition for its customers and distribution partners. The objective of the Business Enablement Programme is to make it easier for customers and distribution partners to do business with Ansvar, streamline processes and improve service levels to enable Ansvar to consolidate its position as the most trusted insurer in its core sectors of faith, care, heritage, education and community service organisations.

#### Changes in state of affairs

During the financial year there was no significant change in the state of affairs of the Group other than that referred to above.

#### Subsequent events

#### Dividends

On 4 March 2016, the directors of Ansvar Insurance Limited declared a dividend on ordinary shares in respect of the 2015 financial year. The total amount of the dividend is \$2,552,538 (2014 financial year: \$6,536,928) which represents a fully franked dividend of 34.9 cents (2014 financial year: 89.5 cents) per share. The dividend has not been provided for in the 31 December 2015 financial statements.

There has not been any matter or circumstance that has arisen since the end of the financial year that has significantly affected, or may significantly affect, the Group's and the Company's operations in future financial years, the results of those operations or the Group's and the Company's state of affairs in future financial years.

#### **Future developments**

Disclosure of information regarding likely developments in the operations of the Group in future financial years and the expected results of those operations is likely to result in unreasonable prejudice to the Group. Accordingly, this information has not been disclosed in this report.

### DIRECTORS' REPORT

#### **Directors' meetings**

The following table sets out the number of Board and Board Committee meetings during the financial year and the number of meetings attended by each Director (while they were a Director or Committee member). Effective 1 January 2015, the Audit, Risk & Compliance Committee was split into two separate committees being the Risk & Compliance Committee and Audit Committee. During the financial year, six Board meetings, five Audit Committee meetings, five Risk & Compliance Committee meetings, and four Nominations & Remuneration Committee meetings were held.

Directors	В	oard		compliance imittee	Audit C	ommittee	Remu	ations & neration mittee
	Held	Attended	Held	Attended	Held	Attended	Held	Attended
N Barnett	6	6	5	5	5	5	4	4
J George	6	6	5	5	5	5	4	4
T Lloyd	6	6	5	5	5	5	4	4
B Harris	6	6	5	5	5	5	1	1
P Kelly	6	6	5	4	5	4	1	0
I Campbell	6	6	n/a	n/a	n/a	n/a	4	4
J Whyte	6	6	n/a	n/a	n/a	n/a	4	4
W Hutcheon	6	6	n/a	n/a	n/a	n/a	n/a	n/a
D Blythe*	1*	1*	n/a	n/a	n/a	n/a	n/a	n/a

\* Director resigned on 1 April 2015.

The Company's Constitution (Section 11) provides an indemnity to every person that is or has been a director, alternate director, executive officer or officer of the Company or related body corporate. During the financial year, the Company paid a premium in respect of a contract insuring the directors of the Company (as named above), the Company Secretary and all executive officers of the Company and of any related body corporate against a liability incurred as such a director, secretary or executive officer to the extent permitted by the *Corporations Act 2001*. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

The Company has not otherwise, during or since the financial year, indemnified or agreed to indemnify an officer or auditor of the Company or of any related body corporate against a liability incurred as such officer or auditor.

#### **Environmental regulations**

The operations of the Company are not subject to any particular or significant environmental regulation under a law of the Commonwealth or of a State or Territory. There have been no known breaches of any environmental requirements applicable to the Company.

#### Auditor's Independence Declaration

The auditor's independence declaration is included on page 7 of the financial report.

#### Rounding Off of Amounts

The Company is a company of the kind referred to in ASIC Class Order 98/0100, dated 10 July 1998, and in accordance with that Class Order amounts in the directors' report and the financial report are rounded off to the nearest thousand dollars.

The directors' report is signed in accordance with a resolution of the directors made pursuant to s298(2) of the *Corporations Act 2001*.

On behalf of the Directors

N S Barnett

Chairman

Bflomis

B G Harris Director Ansvar Insurance Limited | 31 December 2015

Melbourne 4 March 2016

# Deloitte.

Deloitte Touche Tohmatsu ABN 74 490 121 060

550 Bourke Street Melbourne VIC 3000 GPO Box 78 Melbourne VIC 3001 Australia

Tel: +61 3 9671 7000 Fax: +61 3 9671 7001 www.deloitte.com.au

The Board of Directors Ansvar Insurance Limited Level 12, 432 St Kilda Road Melbourne VIC 3004

4 March 2016

Dear Directors,

#### Independence Declaration – Ansvar Insurance Limited

In accordance with section 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of Ansvar Insurance Limited.

As lead audit partner for the audit of the financial statements of Ansvar Insurance Limited for the financial year ended 31 December 2015, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Yours sincerely

Tole Tahita Delta

DELOITTE TOUCHE TOHMATSU

Neil Brown Partner Chartered Accountants

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# Deloitte.

Deloitte Touche Tohmatsu ABN 74 490 121 060

550 Bourke Street Melbourne VIC 3000 GPO Box 78 Melbourne VIC 3001 Australia

Tel: +61 3 9671 7000 Fax: +61 3 9671 7001 www.deloitte.com.au

### Independent Auditor's Report to the Members of Ansvar Insurance Limited

We have audited the accompanying financial report of Ansvar Insurance Limited ("the Company"), which comprises the statements of financial position as at 31 December 2015, the statements of profit and loss and other comprehensive income, the statements of cash flows and the statements of changes in equity for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity, comprising the Company and the entities it controlled at the year's end or from time to time during the financial year as set out on pages 10 to 63.

#### Directors' Responsibility for the Financial Report

The directors of the Company are responsible for the preparation of a financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error. In Note 2, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with International Financial Reporting Standards.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control, relevant to the entity's preparation of the financial report that gives a true and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Auditor's Independence Declaration

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Ansvar Insurance Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

## Deloitte.

#### Opinion

In our opinion:

- (a) the financial report of Ansvar Insurance Limited is in accordance with the *Corporations Act 2001*, including:
  - (i) giving a true and fair view of the Company's and consolidated entity's financial position as at 31 December 2015 and of their performance for the year ended on that date; and
  - (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001; and
- (b) the financial statements also comply with International Financial Reporting Standards as disclosed in Note 2.

Rebthe Take Taketa

DELOITTE TOUCHE TOHMATSU

Neil Brown Partner Chartered Accountants

Melbourne, 4 March 2016

### DIRECTORS' DECLARATION

In the opinion of the Directors of Ansvar Insurance Limited:

- a. The financial statements and notes of Ansvar Insurance Limited for the financial year ended 31 December 2015 are in accordance with the *Corporations Act 2001*, including:
  - i. Giving a true and fair view of the consolidated entity's financial position as at 31 December 2015 and of its performance for the year ended on that date; and
  - ii. Complying with Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001.
- b. The financial statements and notes also comply with International Financial Reporting Standards as disclosed in Note 2; and
- c. There are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors made pursuant to Section 295(5) of the Corporations Act 2001:

N S Barnett Chairman

Melbourne 4 March 2016

B G Harris Director

### STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

		Company & Consolidated		
		2015	2014	
	Note	\$'000	\$'000	
Continuing Operations				
Direct premium revenue	6(a)	74,146	75,266	
Outwards reinsurance premium expense		(41,725)	(41,942)	
Net premium revenue		32,421	33,324	
Gross claims incurred	19	(68,604)	(77,565)	
Reinsurance and other recoveries	6(a)	51,821	61,181	
Net claims incurred	19	(16,783)	(16,384)	
Acquisition costs		(16,155)	(16,522)	
Fire service levy expenses		(2,494)	(2,606)	
Underwriting expenses		(18,649)	(19,128)	
Commission revenue	6(a)	9,799	8,987	
Underwriting result		6,788	6,799	
Interest revenue	6(a)	7,769	8,564	
Changes in fair value				
- Realised gains/(losses) on investments	6(a)	2,379	1,546	
<ul> <li>Unrealised gains/(losses) on investments</li> </ul>	6(a)	(5,062)	3,848	
Other operating income	6(a)	2,784	962	
Finance costs		(198)	(254)	
General and administration expenses		(10,388)	(9,811)	
		(2,716)	4,855	
Profit for the year before income tax from continuing operations		4,072	11,654	
Income tax (expense)/benefit relating to ordinary activities	7	(1,236)	(4,391)	
Profit for the year from continuing operations		2,836	7,263	
Other comprehensive income for the year			<u> </u>	
		2 0 2 0		
Total comprehensive income for the year		2,836	7,263	

The above Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the notes to the financial statements.

### STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2015

		Company & C	onsolidated
		2015	2014
	Note	\$'000	\$'000
Assets			
Cash and cash equivalents	30(a)	28,168	21,509
Investments	12	147,642	166,300
Trade and other receivables	10	45,392	37,690
Deferred expenses	11	29,884	29,156
Reinsurers' share of outstanding claims liabilities	13	65,950	67,448
Deferred tax assets	7	3,936	4,017
Property, plant and equipment	14	382	388
Intangible assets	15	2	101
Total Assets		321,356	326,609
Liabilities			
Trade and other payables	16	27,472	24,359
Current tax liabilities	7	2,007	866
Unearned premium reserve	21	41,356	39,287
Deferred revenue	17	4,396	5,158
Provisions	18	2,044	1,902
Deferred tax liabilities	7	546	1,574
Outstanding claims liabilities	20	164,893	171,120
Total Liabilities		242,714	244,266
Net Assets		78,642	82,343
Equity			
Issued capital	25(a)	7,308	7,308
Retained earnings		71,334	75,035
Total Equity		78,642	82,343

The above Statements of Financial Position should be read in conjunction with the notes to the financial statements.

### STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

		Company & Consolidated				
		Fully paid ordinary shares \$'000	Asset revaluation reserve \$'000	Retained earnings \$'000	Total \$'000	
	Note					
Balance at 1 January 2014		7,308	350	67,422	75,080	
Profit for the year		-	-	7,263	7,263	
Transfer to retained earnings		-	(350)	350	-	
Other comprehensive income			-	-	-	
Total comprehensive income		-	(350)	7,613	7,263	
Balance at 31 December 2014		7,308	-	75,035	82,343	
Profit for the year		-	-	2,836	2,836	
Transfer to retained earnings		-	-	-	-	
Other comprehensive income		-	-	-	-	
Total comprehensive income		-	-	2,836	2,836	
Dividends	25(b)		-	(6,537)	(6,537)	
Balance at 31 December 2015		7,308	-	71,334	78,642	

The above Statement of Changes in Equity should be read in conjunction with the notes to the financial statements.

### STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

		Company & 0	Consolidated
		2015	2014
-	Note	\$'000	\$'000
Cash flows from operating activities			
Premiums received		73,988	74,139
Reinsurance and other recoveries received		49,253	13,373
Interest and dividends received		8,144	9,120
Other revenue		1,130	962
Outwards reinsurance paid		(39,905)	(51,946)
Claims expense paid		(74,831)	(47,376)
Acquisition costs and other costs paid		(19,105)	(10,623)
Interest and other costs of finance paid		(198)	(254)
Income tax paid		(1,043)	-
Net cash generated by/(used in) operating activities	30(b)	(2,567)	(12,605)
Cash flows from investing activities			
Proceeds from/(payments for) investments		15,975	12.250
Proceeds from/(payments for) property, plant and		,	,
equipment		(212)	796
Net cash generated by/(used in) investing activities		15,763	13,046
Cash flows from financing activities			
Proceeds from issue of shares		-	-
Dividends paid		(6,537)	-
Net cash generated by/(used in) financing activities		(6,537)	-
		(-,,	
Net increase/(decrease) in cash and cash equivalents		6,659	441
Cash and cash equivalents at the beginning of the financial year		21,509	21,068
Cash and cash equivalents at the end of the financial year	30(a)	28,168	21,509

The above Statement of Cash Flows should be read in conjunction with the notes to the financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 1. Corporate information

The consolidated financial statements of Ansvar Insurance Limited for the year ended 31 December 2015 were authorised for issue in accordance with a resolution of the directors on 4 March 2016.

Ansvar Insurance Limited is a company limited by shares that is incorporated and domiciled in Australia. Ansvar Insurance's immediate parent is Ecclesiastical Insurance Office plc which owns 100% of the ordinary shares. Ecclesiastical Insurance Office plc is a wholly owned subsidiary of Allchurches Trust Limited, which is the ultimate parent. The nature of the operations and principal activities of the Group are described in the Directors' Report.

#### 2. Significant accounting policies

#### **Basis of preparation**

The consolidated financial report is a general purpose financial report which has been prepared in accordance with the *Corporations Act 2001*, Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board. The consolidated financial report also complies with Australian equivalents to International Financial Reporting Standards (A-IFRS) as issued by the International Accounting Standards Board. Compliance with the Australian Accounting standards ensures that the financial statements and notes of the Group and the Company comply with IFRS.

The financial statements comprise the consolidated financial statements of the Group. For the purposes of preparing the consolidated financial statements, the Group and Company are for-profit entities.

The financial report has been prepared on a historical cost basis, except for investments which have been measured at fair value and outstanding claims liabilities and associated reinsurance and other recoveries which have been measured as described in Note 3a.

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported. The Statement of Financial Position is presented on a liquidity basis. Assets and liabilities are presented in decreasing order of liquidity. For assets and liabilities that comprise both current and non-current amounts, information regarding the non-current amount is included in the relevant note of the financial statements

All amounts are presented in Australian dollars. The Company is a company of the kind referred to in ASIC Class Order 98/0100, dated 10 July 1998, and in accordance with that Class Order amounts in the financial report are rounded off to the nearest thousand dollars, unless otherwise indicated.

The following significant accounting policies have been adopted in the preparation and presentation of the financial report:

#### (a) Principles of general insurance business

An insurance contract is defined as a contract under which one party (the insurer) accepts significant insurance risk from another party (the policyholder) by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder.

#### (b) Revenue

#### Premium revenue

Direct premium revenue comprises amounts charged to the policyholder including fire service levies, but excluding stamp duties collected on behalf of third parties. The earned portion of premiums received and receivable, including unclosed business, is recognised as revenue. Premium is earned from the date of attachment of risk. Premiums on unclosed business are brought to account by reference to the previous year's premium processing delays with due allowance for any changes in the pattern of new business and renewals.

The pattern of recognition of income over the policy period is based on time, which closely approximates the pattern of risks underwritten. The unearned portion of premium revenue is recognised as Unearned premium reserve in the Statement of Financial Position.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (b) Revenue (cont'd)

#### Fee Revenue

Fee income and commission income are recognised when it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made.

#### (c) Investment income

Interest revenue is recognised when it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably. Interest revenue is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

#### (d) Claims

Claims expense and a liability for outstanding claims are recognised in respect of all business written. The liability covers claims reported but not yet paid, incurred but not reported claims ("IBNR") and the anticipated direct and indirect costs of settling those claims. Claims outstanding are assessed by reviewing individual claim files and estimating changes in the ultimate cost of settling claims with IBNRs and settlement costs using statistics based on past experience and trends.

No discounting has been applied to outstanding claims for 'short-tail' classes as the impact is not considered significant. The liability for outstanding claims for 'long-tail' classes is measured as the present value of the expected future payments. These payments are estimated on the basis of the ultimate cost of settling claims, which is affected by factors arising during the period to settlement such as normal and superimposed inflation. The expected future payments are discounted to present value at the balance date using risk free rates.

#### (e) Outwards reinsurance

Premium ceded to reinsurers is recognised as an expense in accordance with the pattern of reinsurance service received. Accordingly, a portion of outwards reinsurance premium is treated as a prepayment and presented as deferred reinsurance expense at the balance date.

#### (f) Reinsurance and other recoveries receivable

Reinsurance and other recoveries receivable on paid claims, reported claims not yet paid and IBNRs are recognised as revenue. Recoveries receivable are assessed in a manner similar to the assessment of outstanding claims.

#### (g) Acquisition costs

Acquisition costs incurred in obtaining insurance contracts are deferred and recognised as assets where they can be reliably measured and where it is probable that they will give rise to revenue that will be recognised in the Statement of Profit and Loss and Other Comprehensive Income in subsequent reporting periods. Deferred acquisition costs are measured at the lower of cost and recoverable amount. Deferred acquisition costs are amortised systematically in accordance with the expected pattern of the incidence of risk under the general insurance contracts to which they relate. This pattern of amortisation corresponds to the earning pattern of the corresponding premium revenue.

#### (h) Fire brigade and other charges

A liability for fire brigade and other charges is recognised on business written to the balance date. Levies and charges payable by the Group are expensed on the same basis as the recognition of premium revenue, with the portion relating to unearned premium being recorded as deferred fire services levies.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (i) Unearned premium reserve

The unearned premium reserve is determined by apportioning the premium written over the period from date of attachment of risk to the expiry of the policy term. Premium written which has not been earned at the balance date is included in the unearned premium reserve.

Liability adequacy testing is performed at each reporting date in order to recognise any deficiencies in the adequacy of unearned premium liabilities arising from the carrying amount of the unearned premium reserve less any related deferred acquisition costs and intangible assets not meeting the estimated future claims under current insurance contracts.

The estimated future claims under current insurance contracts are measured using the present value of the expected cash flows relating to future claims and associated expenses (discounted using a risk free discount rate) plus an additional fair value risk margin to reflect the inherent uncertainty of those estimated cash flows.

Liability adequacy testing is performed at the level of a portfolio of contracts that are subject to broadly similar risks and are managed together as a single portfolio. Any deficiency arising from the test is recognised in the profit and loss statement through the write-down of any related intangible assets and related deferred acquisition costs. If an additional liability is required, it is recognised as an unexpired risk liability in the Statement of Financial Position.

#### (j) Financial assets

In accordance with AASB 1023 *General Insurance Contracts*, the Group is required to measure financial assets held to fund insurance provisions at fair value through profit or loss.

AASB 139 *Financial Instruments: Recognition and Measurement* has an option to measure all financial assets at fair value through profit or loss. Investments constitute a group of financial assets which are managed, and their performance evaluated, on a fair value basis in accordance with the Group's documented investment policy. The Group has elected to measure all financial assets that do not fund insurance provisions at fair value through profit or loss upon initial recognition.

Fair value is determined by reference to the closing bid price of the instrument at the balance date.

#### Loans and receivables

Loans and receivables are measured at amortised cost using the effective interest method less impairment.

#### (k) Financial instruments issued by the Group

#### Debt and equity instruments

Debt and equity instruments are classified as either liabilities or as equity in accordance with the substance of the contractual arrangement.

#### Transaction costs on the issue of equity instruments

Transaction costs arising on the issue of equity instruments are recognised directly in equity as a reduction of the proceeds of the equity instruments to which the costs relate. Transaction costs are the costs that are incurred directly in connection with the issue of those equity instruments and which would not have been incurred had those instruments not been issued.

#### Interest and dividends

Interest and dividends are classified as expenses or as distributions of profit consistent with the Statement of Financial Position classification of the related debt or equity instruments.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (I) Property, plant and equipment

Plant and equipment is recognised at cost less accumulated depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of the item. In the event that settlement of all or part of the purchase consideration is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

Depreciation is provided on property, plant and equipment. Depreciation is calculated on a straight line basis so as to write off the net cost or other revalued amount of each asset over its expected useful life to its estimated residual value. Leasehold improvements are depreciated over the period of the lease or estimated useful life, whichever is the shorter, using the straight line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period.

Length of lease

3 - 5 years

3 - 5 years

The following estimated useful lives are used in the calculation of depreciation:

- Leasehold improvements
- Office furniture and fittings
- Computer hardware

#### (m) Employee benefits

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave and sick leave when it is probable that settlement will be required and the amounts can be reliably measured.

Provisions made in respect of employee benefits expected to be settled within 12 months, are measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date.

Provisions made in respect of employee benefits that are not expected to be settled within 12 months and are measured at the present value of the expected future cash outflows to be made by the Group in respect of services provided by employees up to the reporting date. Consideration is given to the expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using interest rates on national government guaranteed securities with terms to maturity that match, as closely as possible, the estimated future cash outflows.

#### Defined contribution plans

Contributions to defined contribution superannuation plans are expensed when incurred.

#### (n) Foreign currency

#### Foreign currency transactions

All foreign currency transactions during the financial year are brought to account using the exchange rate in effect at the date of the transaction. Foreign currency monetary items at reporting date are translated at the exchange rate existing at reporting date. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (o) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, cash in banks and investments in money market instruments, net of outstanding bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the Statement of Financial Position.

Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment purposes; these are money market instruments with short maturities (three months or less from the date of acquisition) which are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

#### (p) Goods and services tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

- a. where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or
- b. for receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

#### (q) Impairment of assets

At each reporting date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the reversal of the impairment loss is treated as a revaluation increase.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (r) Income tax

#### Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or taxable loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

#### Deferred tax

Deferred tax is accounted for using the comprehensive balance sheet liability method in respect of temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit.

Deferred tax assets and liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, branches, associates and joint ventures except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with these investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

#### Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the Statement of Profit and Loss and Other Comprehensive Income, except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from the initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

#### (s) Intangible assets

Other intangible assets are non-monetary assets other than goodwill with no physical substance, which are separately identifiable, controlled by the Group and have future economic benefits.

Where the intangible asset is deemed to have indefinite life, it is not amortised but tested for impairment at least on an annual basis. If it is deemed to have finite useful life, it is to be amortised over its useful life and tested for impairment whenever there is an indication that the asset may be impaired.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (t) Leased assets

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### Group as lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

#### (u) Trade and other receivables

Trade and other receivables are stated at the amounts to be received in the future, less any impairment losses. The amounts are discounted where the effect of the time value of money is material. The recoverability of debts is assessed on an ongoing basis and provision for impairment is made based on objective evidence and having regard to past default experience. The impairment charge is recognised in profit or loss. Debts which are known to be uncollectible are written off.

Receivables are non-interest bearing and are normally settled between 30 days and 12 months. The balance has not been discounted, as the effect of the time value of money is not material. The net carrying amount of receivables is a reasonable approximation of the fair value of the assets due to the short term nature of the assets.

#### (v) Trade and other payables

Trade and other payables are stated at cost, which is the fair value of future payments for the purchase of goods and services. Payables are recognised when the Group becomes obliged to make these payments. The amounts are discounted where the effect of the time value of money is material.

#### (w) Principles of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries) referred to as "the Group" in these financial statements. Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The consolidated financial statements include the information and results of each controlled entity from the date on which the Company obtains control and until such time as the Company ceases to control such entity.

Consistent accounting policies are employed in the preparation and presentation of the consolidated financial statements.

In preparing the consolidated financial statements, all intercompany balances and transactions and unrealised profits arising within the economic entity are eliminated in full.

In the Statement of Profit and Loss and Other Comprehensive Income, income and expenses from discontinued operations are reported separately from income and expenses from continuing operations, down to the level of profit after taxes, even when the Group retains a non-controlling interest in the subsidiary after the sale. The resulting profit or loss (after taxes) is reported separately in the Statement of Profit and Loss and Other Comprehensive Income.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (x) Adoption of new and revised Accounting Standards

The accounting policies adopted are consistent with those of the previous financial report except for the following Australian Accounting Standard adopted as of 1 January 2015:

Reference	Title	Application date of standard	Note	Application date for Group
AASB 2013-9	<ul> <li>Amendments to Australian Accounting Standards – Conceptual Framework, Materiality and Financial Instruments</li> <li>The Standard contains three main parts and makes amendments to a number of Standards and Interpretations.</li> <li>Part A of AASB 2013-9 makes consequential amendments arising from the issuance of AASB CF 2013-1.</li> <li>Part B makes amendments to particular Australian Accounting Standards to delete references to AASB 1031 and also makes minor editorial amendments to various other standards.</li> <li>Part C makes amendments to a number of Australian Accounting</li> </ul>	1 January 2015	В	1 January 2015
	Standards, including incorporating Chapter 6 Hedge Accounting into AASB 9 Financial Instruments.			

#### Australian accounting standards issued but not yet effective

As at the date of this report, there are a number of new and revised accounting standards which have been issued by the Australian Accounting Standards Board for which the mandatory application dates fall after the end of this reporting year. None of these standards have been early adopted and applied in the current reporting year.

Title	Summary	Application date of standard	Note	Application date for Group
AASB 9	<ul> <li><i>Financial Instruments</i></li> <li>AASB 9 (December 2014) is a new standard which replaces AASB 139. This new version supersedes AASB 9 issued in December 2009 (as amended) and AASB 9 (issued in December 2010) and includes a model for classification and measurement, a single, forward-looking 'expected loss' impairment model and a substantially-reformed approach to hedge accounting.</li> <li>AASB 9 is effective for annual periods beginning on or after 1 January 2018. However, the Standard is available for early adoption. The own credit changes can be early adopted in isolation without otherwise changing the accounting for financial instruments.</li> </ul>	1 January 2018	A	1 January 2018
	<ul> <li>Classification and measurement</li> <li>AASB 9 includes requirements for a simpler approach for classification and measurement of financial assets compared with the requirements of AASB 139. There are also some changes made in relation to financial liabilities.</li> <li>The main changes are described below.</li> <li>Financial assets</li> </ul>			
	a) Financial assets that are debt instruments will be classified based on (1) the objective of the entity's business model for			

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (x) Adoption of new and revised Accounting Standards (cont'd) Australian accounting standards issued but not yet effective (cont'd)

Title	Summary	Application date of standard	Note	Application date for Group
AASB 9 (cont.)	<ul> <li>managing the financial assets; (2) the characteristics of the contractual cash flows.</li> <li>b) Financial assets that are debt instruments will be classified based on (1) the objective of the entity's business model for managing the financial assets; (2) the characteristics of the contractual cash flows.</li> <li>c) Allows an irrevocable election on initial recognition to present gains and losses on investments in equity instruments that are not held for trading in other comprehensive income. Dividends in respect of these investments that are a return on investment can be recognised in profit or loss and there is no impairment or recycling on disposal of the instrument.</li> <li>d) Financial assets can be designated and measured at fair value through profit or loss at initial recognition if doing so eliminates or significantly reduces a measurement or recognition inconsistency that would arise from measuring assets or liabilities, or recognising the gains and losses on them, on different bases.</li> <li>Financial liabilities</li> <li>Changes introduced by AASB 9 in respect of financial liabilities</li> </ul>	1 January 2018	A	1 January 2018
	<ul> <li>Changes introduced by AASB 9 in respect of infancial habilities are limited to the measurement of liabilities designated at fair value through profit or loss (FVPL) using the fair value option.</li> <li>Where the fair value option is used for financial liabilities, the change in fair value is to be accounted for as follows:</li> <li>The change attributable to changes in credit risk are presented in other comprehensive income (OCI)</li> <li>The remaining change is presented in profit or loss</li> </ul>			
	AASB 9 also removes the volatility in profit or loss that was caused by changes in the credit risk of liabilities elected to be measured at fair value. This change in accounting means that gains or losses attributable to changes in the entity's own credit risk would be recognised in OCI. These amounts recognised in OCI are not recycled to profit or loss if the liability is ever repurchased at a discount.			
	<b>Impairment</b> The final version of AASB 9 introduces a new expected-loss impairment model that will require more timely recognition of expected credit losses. Specifically, the new Standard requires entities to account for expected credit losses from when financial instruments are first recognised and to recognise full lifetime expected losses on a more timely basis.			
	<b>Hedge accounting</b> Amendments to AASB 9 (December 2009 & 2010 editions and AASB 2013-9) issued in December 2013 included the new hedge accounting requirements, including changes to hedge effectiveness testing, treatment of hedging costs, risk components that can be hedged and disclosures.			
	Consequential amendments were also made to other standards as a result of AASB 9, introduced by AASB 2009-11 and superseded by AASB 2010-7, AASB 2010-10 and AASB 2014-1 – Part E.			

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (x) Adoption of new and revised Accounting Standards (cont'd) Australian accounting standards issued but not yet effective (cont'd)

Title	Summary	Application date of standard	Note	Application date for Group
AASB 9 (cont.)	<ul> <li>AASB 2014-7 incorporates the consequential amendments arising from the issuance of AASB 9 in Dec 2014.</li> <li>AASB 2014-8 limits the application of the existing versions of AASB 9 (AASB 9 (December 2009) and AASB 9 (December 2010)) from 1 February 2015 and applies to annual reporting periods beginning on after 1 January 2015.</li> </ul>	1 January 2018	A	1 January 2018
AASB 2014-4	Clarification of Acceptable Methods of Depreciation and Amortisation (Amendments to AASB 116 and AASB 138) AASB 116 Property Plant and Equipment and AASB 138 Intangible Assets both establish the principle for the basis of depreciation and amortisation as being the expected pattern of consumption of the future economic benefits of an asset. The IASB has clarified that the use of revenue-based methods to calculate the depreciation of an asset is not appropriate because revenue generated by an activity that includes the use of an asset generally reflects factors other than the consumption of the economic benefits embodied in the asset. The amendment also clarified that revenue is generally presumed to be an inappropriate basis for measuring the consumption of the economic benefits embodied in an intangible asset. This presumption, however, can be rebutted in certain limited	1 January 2016	В	1 January 2016
AASB 15	<ul> <li>circumstances.</li> <li>Revenue from Contracts with Customers</li> <li>AASB 15 Revenue from Contracts with Customers replaces the existing revenue recognition standards AASB 111 Construction Contracts, AASB 118 Revenue and related Interpretation 15 Agreements for the Construction of Real Estate, Interpretation 18 Transfers of Assets from Customers, Interpretation 131 Revenue—Barter Transactions Involving Advertising Services and Interpretation 1042 Subscriber Acquisition Costs in the Telecommunications Industry). AASB 15 incorporates the requirements of IFRS 15 Revenue from Contracts with Customers issued by the International Accounting Standards Board (IASB) and developed jointly with the US Financial Accounting Standards Board (FASB).</li> <li>AASB 15 specifies the accounting treatment for revenue arising from contracts with customers (except for contracts within the scope of other accounting standards such as leases or financial instruments). The core principle of AASB 15 is that an entity recognises revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. An entity recognises revenue in accordance with that core principle by applying the following steps:         <ul> <li>a) Step 1: Identify the contract(s) with a customer</li> <li>b) Step 2: Identify the performance obligations in the contract</li> <li>c) Step 3: Determine the transaction price</li> </ul> </li> </ul>	1 January 2017	A	1 January 2017

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (x) Adoption of new and revised Accounting Standards (cont'd) Australian accounting standards issued but not yet effective (cont'd)

Title	Summary	Application date of standard	Note	Application date for Group
AASB 15 (cont.)	<ul> <li>d) Step 4: Allocate the transaction price to the performance obligations in the contract</li> <li>e) Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation</li> </ul>	1 January 2017	A	1 January 2017
	AASB 2015-8 amended the AASB 15 effective date so it is now effective for annual reporting periods commencing on or after 1 January 2018. Early application is permitted.			
	AASB 2014-5 incorporates the consequential amendments to a number Australian Accounting Standards (including Interpretations) arising from the issuance of AASB 15.			
AASB 2015-2	Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 101	1 January 2016	В	1 January 2016
	The Standard makes amendments to AASB 101 Presentation of Financial Statements arising from the IASB's Disclosure Initiative project. The amendments are designed to further encourage companies to apply professional judgment in determining what information to disclose in the financial statements. For example, the amendments make clear that materiality applies to the whole of financial statements and that the inclusion of immaterial information can inhibit the usefulness of financial disclosures. The amendments also clarify that companies should use professional judgment in determining where and in what order information is presented in the financial disclosures.			
AASB 2015-4	Amendments to Australian Accounting Standards – Financial Reporting Requirements for Australian Groups with a Foreign Parent	1 July 2015	В	1 January 2016
	The amendment aligns the relief available in AASB 10 Consolidated Financial Statements and AASB 128 Investments in Associates and Joint Ventures in respect of the financial reporting requirements for Australian groups with a foreign parent.			
IFRS 16	Leases	1 January	В	1 January
	The key features of IFRS 16 are as follows:	2019		2019
	Lessee accounting			
	<ul> <li>a) Lessees are required to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value.</li> <li>b) A lessee measures right-of-use assets similarly to other non-financial assets and lease liabilities similarly to other financial liabilities.</li> </ul>			
	<ul> <li>c) Assets and liabilities arising from a lease are initially measured on a present value basis. The measurement includes non-cancellable lease payments (including inflation-linked payments), and also includes payments to be made in optional periods if the lessee is reasonably certain to exercise an option to extend the lease, or not to exercise an option to terminate the lease.</li> </ul>			
	d) IFRS 16 contains disclosure requirements for lessees.			

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 2. Significant accounting policies (Cont'd)

#### (x) Adoption of new and revised Accounting Standards (cont'd) Australian accounting standards issued but not yet effective (cont'd)

Title	Summary	Application date of standard	Note	Application date for Group
IFRS 16 (cont.)	<ul> <li>Lessor accounting <ul> <li>a) IFRS 16 substantially carries forward the lessor accounting requirements in IAS 17. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently.</li> <li>b) IFRS 16 also requires enhanced disclosures to be provided by lessors that will improve information disclosed about a lessor's risk exposure, particularly to residual value risk.</li> </ul> </li> <li>IFRS 16 supersedes: <ul> <li>a) IAS 17 Leases;</li> <li>b) IFRIC 4 Determining whether an Arrangement contains a Lease;</li> <li>c) SIC-15 Operating Leases—Incentives; and</li> <li>d) SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease.</li> </ul> </li> <li>The new standard will be effective for annual periods beginning on or after 1 January 2019. Early application is permitted, provided the new revenue standard, IFRS 15 Revenue from Contracts with Customers, has been applied, or is applied at the same date as IFRS 16.</li> </ul>	1 January 2019	В	1 January 2019

#### **Table Note**

- A These changes will only impact disclosures when preparing the financial report.
- B These changes are not expected to have a significant, if any, financial impact.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 3. Critical accounting estimates and judgments

In the application of A-IFRS management is required to make judgments, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstance, the results of which form the basis of making the judgments. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised.

#### Key sources of estimation uncertainty

Judgements made by management in the application of A-IFRS that have significant effects on the financial statements and estimates with a significant risk of material adjustments in the next year are disclosed, where applicable, in the relevant notes to the financial statements.

Significant estimates and judgments are made by the Group to arrive at certain key asset and liability amounts disclosed in the financial statements. These estimates and judgements are continually being evaluated and are based on historical experience, as well as enhancements to actuarial modelling techniques.

The key areas of significant estimates and judgements and the methodologies used to determine key assumptions are set out below.

#### (a) Uncertainty over estimate of ultimate liability arising from claims made under general insurance contracts

Provision is made at the year-end for the estimated cost of claims incurred but not settled at the balance date, including the cost of claims incurred but not reported to the Group.

The estimation of outstanding claims liabilities is based largely on the assumption that past developments are an appropriate predictor of the future and involves a variety of actuarial techniques that analyse experience, trends and other relevant factors. The process commences with the actuarial projection of the future claim payments and claims handling costs incurred to the reporting date. Each class of business is examined separately and some or all of the following will be considered for each class in projecting future claim payments:

- (i) Historical trends in the development and incidence of the number of claims reported, number of claims finalised, claim payments and reported incurred costs;
- (ii) Exposure details, including policy counts, sums insured, earned premiums and policy limits;
- (iii) Claim frequencies and average claim sizes;
- (iv) The legislative framework, legal and court environments and social and economic factors that may impact upon each class of business;
- (v) Historical and likely future trends in standard inflationary pressures relating to commodity prices and wages;
- (vi) Historical and likely future trends of inflationary pressures in addition to price or wage inflation, termed superimposed inflation;
- (vii) Historical and likely future trends of expenses associated with managing claims to finalisation;
- (viii) Reinsurance recoveries available under contracts entered into by the insurer;
- (ix) Historical and likely future trends of recoveries from sources such as subrogation and third party actions; and
- (x) Insurer specific, relevant industry data and more general economic data is utilised in the estimation process.

Projected future claim payments and associated claims handling costs are discounted to a present value as required using appropriate risk free discount rates. A projection of future claims payments, both gross and net of reinsurance and other recoveries is undertaken.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 3. Critical accounting estimates and judgements (Cont'd)

### (a) Uncertainty over estimate of ultimate liability arising from claims made under general insurance contracts (cont'd)

This projection of the net central estimate is typically made without bias toward over or under estimation. As such, the resulting estimate is considered to be a net central estimate of outstanding claims liabilities. Where possible and appropriate, multiple actuarial methods will be applied to project future claim payments. This assists in providing a greater understanding of the trends inherent in the past data. The projections obtained from various methods also assist in setting the range of possible outcomes.

The most appropriate method, or a blend of methods, is selected taking into account the characteristics of the class of business and the extent of the development of each past accident period.

Large claims impacting each relevant business class are generally assessed separately, being measured on a case by case basis or projected separately in order to allow for the possible distortive effect of the development and incidence of these large claims.

As an estimate of future outcomes, the net central estimate of outstanding claims liabilities is subject to uncertainty. This uncertainty may consist of one or more of the following components:

#### Modelling

The process of managing and finalising claims is a complex one. Actuarial models represent a simplification of this complex process giving rise to the possibility that the actual future outcomes may depart from the modelled outcome.

#### Assumption selection

Even with a perfect model, assumptions about future claim payment experience must be drawn from limited past data and are subject to sampling error.

#### Evolution of assumptions and future events

Some assumptions will be subject to changes over time due to external sources, such as changes to the legislative environment and the economic environment, or internal sources such as claim management practices.

#### Random variation

There is a certain amount of residual randomness that drives differences between actual and expected outcomes.

Uncertainty from the above sources is examined for each class of business and expressed as a volatility of the net central estimate. The volatility for each class is derived after consideration of stochastic modelling and benchmarking to industry analysis.

The long tail liability classes have the highest volatilities of the insurance classes as the longer average time to settle provides a greater opportunity for sources of uncertainty to emerge. Short tail classes such as property and motor have lower levels of volatility.

As the volatility for each class of business is partially correlated with other classes, when combined across the entire Group, the overall volatility will be less than the sum of the individual classes.

With an estimate of the overall volatility for general insurance business, a range of risk margins associated with a probability of the total net provision for outstanding claims liabilities proving adequate may be produced.

#### (b) Assets arising from reinsurance contracts

Assets arising from reinsurance contracts are also calculated using the above methods. In addition, the recoverability of these assets is assessed on a periodic basis to ensure that the balance is reflective of the amounts that will ultimately be received, taking into consideration factors such as counterparty and credit risk. Impairment is recognised where there is objective evidence that the Group may not receive amounts due to it and these amounts can be reliably measured. A breakdown of reinsurance recoveries is provided in Note 13.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 3. Critical accounting estimates and judgements (Cont'd)

#### (c) Recoverability of future tax losses

At the balance date, Ansvar makes an assessment whether it is probable that it will have taxable profits against which any temporary differences or unused tax losses can be utilised before the unused tax losses or unused tax credits expire. In making this assessment, Ansvar considers the expected level of taxable profits in its future business plans against which the taxable losses can be utilised.

#### 4. Actuarial assumptions and methods

#### (a) Assumptions

The following assumptions have been made, or are implied, in determining the outstanding claims liabilities:

Company & Consolidated	2015		2014	
	Short-tail	Long-tail	Short-tail	Long-tail
Weighted average term to settlement (years)	1.57	4.22	0.95	4.39
Inflation rate	0.00%	2.75%	0.00%	2.75%
Superimposed inflation rate	0.00%	4.50%	0.00%	5.50%
Discount rate	0.00%	2.04%	0.00%	2.29%
Discounted mean term (years)	1.57	3.92	0.95	4.00
Claim handling expense ratio as a % of Gross Outstanding Claims	2.31%	9.04%	2.66%	7.60%
Risk margin	17.38%	18.10%	17.61%	18.10%

#### (b) Processes used to determine assumptions

The valuations included in the reported results are calculated using assumptions including:

#### Average weighted term to settlement

The average weighted term to payment is calculated separately by class of business and is based on historic settlement patterns.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 4. Actuarial assumptions and methods (Cont'd)

#### (b) Processes used to determine assumptions (cont'd)

#### Inflation

Insurance costs are subject to inflationary pressures over time.

For the liability classes, claim costs associated with personal injuries may be linked to the weekly earnings of the claimant. Medical and legal costs are subject to increases in the wages and disbursements of professionals in those fields. These standard inflationary pressures are collectively termed wage inflation for the purpose of this report.

For the motor and property classes, claim costs are related to the inflationary pressures of the materials and goods insured as well as labour costs to affect repairs. It is therefore expected that these costs will increase at a level between appropriate Consumer Price Index indices and wage inflation. The motor and property classes typically use an actuarial method in which the inflation assumption is implicit and incorporated in historical levels of claim development.

#### Superimposed inflation rate

There is a tendency for claim costs, particularly for the liability classes, to increase at levels in excess of standard inflationary pressures. This can be due to a number of factors including court awards and precedents and social and environmental pressures. This is often termed superimposed inflation and is analysed and forecast separately from wage inflation.

#### Discount rate

The outstanding claims liabilities for liability classes are discounted at a rate equivalent to that inherent in a portfolio of risk free fixed interest securities with coupon and redemption cash flows exactly matching the projected inflated claim cash flows.

For motor and property classes the outstanding claims liabilities are not discounted due to their expected payment in the near term.

#### Expense allowance

An estimate of outstanding claims liabilities will incorporate an allowance for the future cost of administering the claims. This allowance is determined after analysing claim related expenses incurred by the classes of business.

#### Risk margin

The overall risk margin is determined allowing for diversification between classes of business and the relative uncertainty of the outstanding claims estimate for each class.

The assumptions regarding uncertainty for each class are applied to the gross and net central estimates and the results are aggregated, allowing for diversification, in order to arrive at an overall net provision that is intended to have an 80% probability of sufficiency (2014: 80% probability of sufficiency).

#### Ultimate loss ratio

This is the ratio of incurred losses to earned premium (both net of reinsurance) inherent in actual experience to date and includes an estimate of future payments.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 4. Actuarial assumptions and methods (Cont'd)

#### (b) Processes used to determine assumptions (cont'd)

#### Effects of changes in actuarial assumptions from 31 December 2014 to 31 December 2015:

Assumption category	Assumption change	Effect on net outstanding claims liabilities Increase / (decrease) \$'000
Short tail class assumptions:		· · · · · · · · · · · · · · · · · · ·
Change in model assumptions		196
Liability class assumptions:		
Changes in Claim Numbers		-
Changes in models assumptions – non-PSA claims		3,726
Changes in models assumptions – PSA claims		(1,052)
Change in Minimum Loss Ratio assumptions		(437)
Superimposed Inflation	5.5% to 4.5%	(1,398)
Wage Inflation	No change	-
Discount Factor	2.16% to 2.04%	(1,028)

#### (c) Sensitivity analysis

The Group conducts sensitivity analyses to quantify the exposure to the risk of changes in the underlying assumptions used in the financial statements.

The sensitivity of the Group's profit and equity to key valuation assumptions is tabulated below (the assumed tax rate is 30%):

Recognised amounts in the financial	statements	Net profit           \$'000           2,836	Equity \$'000 78,642	
Variable	Movement in variable	Profit/	Movement in amount Profit/(Loss) \$'000	
Average weighted term to settlement	+1 year	1,231	1,231	
	- 1 year	(1,206)	(1,206)	
Claims inflation rate	1.00%	(2,272)	(2,272)	
	- 1.00%	2,402	2,402	
Discount rate	1.00%	2,402	2,402	
	- 1.00%	(2,272)	(2,272)	
Minimum loss ratio	1.00%	(518)	(518)	
	- 1.00%	518	518	
Claims handling expenses ratio	1.00%	(586)	(586)	
	- 1.00%	586	586	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 5. Risk Management

#### (a) Risk Management Framework

The Group acknowledges that risk management is an integral part of the governance framework and its decision making process. The Board has ultimate responsibility for:

- i. Reviewing Group's risk management framework;
- ii. Ensuring the effectiveness of the risk management framework and the internal control system; and
- iii. Compliance with legislative and regulatory obligations, including capital and insolvency requirements.

The Group has a Risk & Compliance function, led by its Chief Risk Officer, that is responsible for the development of its risk management framework, policies and standards. The application of the risk management framework across the Group provides reasonable assurance that key risks are adequately managed. The risk management framework is regularly reviewed so it remains appropriate and effective. The Group has outsourced its internal audit function which reviews aspects of the risk management framework across the Group's business units.

The risk management framework is outlined in the Risk Management Strategy (RMS). The RMS addresses the Group's approach to managing its risks. The RMS includes a statement of intent, risk objectives, description of material risks, clearly defined Board and management roles and responsibilities and the key processes to identify, assess, monitor, report on and mitigate material risks.

The RMS is reviewed and updated annually so it remains appropriate and effective and is approved by the Board and any material changes are also submitted to Australian Prudential Regulatory Authority (APRA).

In addition to the RMS, the Group's risk management framework includes the following key documents:

- **Risk Management Policy (RMP):** The objective of the RMP is to define the risk management principles that support the effective implementation of the risk management framework.
- Reinsurance Management Strategy (REMS): The REMS is part of the Group's risk management strategy
  and details the Reinsurance Management Framework, including the selection, implementation, monitoring,
  review, control and documentation of reinsurance arrangements.
- Risk Appetite Statement (RAS): The RAS is a set of principles, guidance, boundaries and limits set by the Board as part of the authorization given to the Chief Executive Officer to execute the Corporate Plan. It also sets out the process for risk appetite breach approval and reporting.
- Internal Capital Adequacy Assessment Process (ICAAP) Summary Statement: The purpose of the ICAAP Summary Statement is to provide a summary of the capital assessment and management processes of the Group. It serves as a roadmap to the ICAAP and allows the Board and APRA to understand the Group's capital management process.

#### (b) The Group's Material Risks

As noted in the RMS, the Group has identified the following risks as being its material risks. This forms the Group's risk universe and is subject to formal risk assessment and management.

Material Risks	Represented by the Group's failure to:	
Strategic	Develop and implement effective business strategy and execution.	
Insurance	<ul> <li>Adhere to insurance limits and sound underwriting.</li> <li>Provide an adequate margin and reserves on insurance underwriting.</li> <li>Prevent unauthorised claims, payments or leakage.</li> <li>Establish an appropriate reinsurance program.</li> </ul>	
Financial	Provide integrity of management, prudential and financial reporting.	
Market and Liquidity	Adequately manage assets and liabilities, exposures and investments.	
Compliance	Adhere to legislative and regulatory requirements or other licence conditions.	
Operational	Properly manage the Group's processes, people and IT systems.	
Credit	Avoid default by reinsurers, premium counterparties and/or investment counterparties.	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 5. Risk Management (Cont'd)

#### (c) Material Risk Categories and mitigation strategies

#### (i) Strategic Risk

The Group has identified its strategic risk as the risk of it failing to develop and successfully execute an effective business strategy.

To mitigate strategic risk, the Chief Executive Officer is responsible for presenting a Corporate Plan to the Board on an annual basis. The Corporate Plan includes consideration of key risks as part of the strategic and business planning processes to ensure they are aligned with the Board's risk appetite.

Monitoring against key strategic objectives is performed on a regular basis through the submission of reporting. This reporting assesses Ansvar's performance against pre-defined and approved strategic and financial metrics and organisational Key Performance Indicators.

#### (ii) Insurance Risk

Insurance risk is defined as the risk of loss arising from the inherent uncertainties about the occurrence, timing and amount of insurance claims. Insurance risk includes a variety of risks arising from current and prospective underwriting and the development of prior year reserves.

The Group has a number of policies and procedures to mitigate insurance risk. The key policies that are used in the mitigation of insurance risk are the ICAAP, RMS, REMS, Insurance Risk Policy and the Actuarial Data Integrity Policy.

The Underwriting and Claims departments have their own policies and procedures which assist in enabling compliance with pre-defined risk appetite limits. This includes a combination of internal and external reviews, claims and underwriting approval authorities and limits and regular reporting to the Executive Leadership Team and Board (or its committees).

#### (iii) Financial Risk

Financial risk focuses on the movement of financial markets and the potential adverse impacts on the Group's financial performance. Financial risk is actively monitored by the Group to mitigate any material risks to its balance sheet.

In accordance with the Group's Financial and Investment Overarching Policy, financial risks include:

- **Market risk** which is the risk of loss or an adverse change in a financial situation resulting, directly or indirectly, from fluctuations in the level and volatility of market prices of assets and liabilities and financial instruments.
- Liquidity risk means the Group is unable to liquidate investments to settle its financial obligations when they fall due (refer to Note 26(e) for a detailed explanation of how the Group manages its liquidity risk).
- **Credit risk** is the risk that relates to reinsurers, brokers and other debtors, whose financial situation may result in their inability to deliver a financial commitment to the Group. This is manifested in the form of counterparty default risk, spread risk or market risk concentrations.
- **Currency risk** arises from the change in price of one currency against the other. This will occur when assets or operations take place in foreign denominations.

The Group has established and implemented a number of policies and procedures to mitigate its financial risks. These include:

- Balance Sheet and Market Risk Policy identifies the main sources of market risk applicable to the Group and details how these are measured, monitored and controlled.
- Credit Risk Policy details the parties with whom credit will be granted and the controls and processes in place for maximizing cash flows and dealing with defaults.
- Investment Policy describes the risk appetite profile and gives delegated authority to minimize risks.
- **Outsourcing Policy** sets out the standards required by all companies to whom the Group outsources any of its material functions.
- Internal Capital Adequacy Assessment Process (ICAAP) Summary Statement.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 5. Risk Management (Cont'd)

#### (c) Material Risk Categories and mitigation strategies (cont'd)

#### (iv) Market Risk and Liquidity Risk (incorporating Currency Risk, Interest Rate Risk and Price Risk)

In accordance with the Balance Sheet and Market Risk Policy, the Group has identified the sources of its key market risks as being:

- Movements in interest rates and inflation and widening of credit spreads which impact on the values of fixed interest securities;
- Reduced levels of investment income;
- Contraction in market liquidity;
- Adverse changes in the value of foreign current assets; and
- Inadequate processes for valuing assets.

The Group has determined the nature and extent of the market risks to which it considers it is acceptable to be exposed. These limits are documented in the Risk Appetite Statement and the Investment Policy. The Group's Finance department is responsible for complying with the risk appetite limits that have been imposed.

The Group's Finance department also performs regular stress testing to determine the impact of currency risk, interest rate risk and price risk on the Group's balance sheet. The stress testing determines the APRA risk charge and this then forms the capital which APRA considers appropriate to hold in relation to the asset risks to which the Group is exposed.

Stress testing is the key analysis performed by the Group on the appropriateness of the matching of assets and liabilities.

#### (v) Compliance Risk

The Group defines compliance risk as the risk of not adhering to legislative and regulatory obligations.

The Group has a Risk & Compliance function responsible for the development of its compliance framework, policies and standards. Business Unit General Managers are responsible for compliance with the Compliance Policy and adherence with legislative and regulatory requirements.

Any compliance breaches must be reported to Risk & Compliance, and are recorded in the breach register. Any significant breaches are required to be reported to APRA / ASIC in accordance with the relevant regulatory obligations.

A Risk & Compliance Monitoring Plan has also been designed and implemented to monitor Ansvar Business Units' compliance with legislative and regulatory requirements. Findings and recommendations are provided to the Executive Leadership Team and the Group's Risk & Compliance Committee.

#### (vi) Operational Risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Operational risk may arise from inadequacies in the area of human resources, financial crime, outsourcing, technology and business continuity management.

#### (a) Human Resources

Human Resources ensure that management policies, processes and procedures are in place to identify and manage operational risks involving employees, contractors and third parties. The Human Resources function is responsible for sourcing, selecting, recruiting, developing and retaining suitable people who can meet the requirements of the role and fit into Ansvar's culture.

#### (b) Financial Crime

The Group has a Financial Crime Policy that addresses the risks of both internal and external fraud. The Financial Crime Policy sets out the controls to mitigate fraud and the processes to be undertaken in the event of fraud being identified.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 5. Risk Management (Cont'd)

#### (vi) Operational Risk (cont'd)

#### (c) Outsourcing

The use of a third party can be beneficial as they can provide specialist knowledge, expertise and cost efficiencies.

In accordance with the Group's Outsourcing Policy, the key controls to mitigate outsourcing risk are performing due diligence on the external service provider including checks prior to appointment, regular compliance monitoring and performance reviews which are contractually mandated.

#### (d) Technology

Information Technology (IT) systems provide flexibility, security and accessibility to the Group to achieve its strategic objectives. Primary risks around the use of IT systems include the unacceptable use of business systems and applications, ineffective performance of IT systems and breaches of privacy of data information and systems and continuity of processing.

Ansvar has established a number of policies, procedures and processes covering IT Security, Authorised Use and Privacy Guidelines. These policies, procedures and processes are used to identify and manage any operational risk involving IT hardware, software and information.

#### (e) Business Continuity Management

Business continuity risk is the chance of any event that disrupts the Group's business operations and/or performance.

The Group has addressed its business continuity risks by developing a Business Continuity Management framework that includes the Business Continuity Management Policy. Business continuity tests and a review of the policy are regularly performed with outcomes being reported to the Chief Executive Offier and the Risk & Compliance Committee.

#### (vii) Credit Risk

Credit risk is the risk of loss from a counterparty failing to fulfil their financial obligations. The Group's credit risk generally arises from investment activities, reinsurance activities and dealings with any intermediaries such as brokers. The Group has a Credit Risk Policy which is approved by the Board and reviewed on a regular basis.

The Credit Risk Policy outlines the Group's approach to the monitoring and management of credit risk.

#### i. Investments

The Group is exposed to credit risk from investments where the Group holds debt and securities issued by companies and the Federal/State governments. The Group has set limits to specific investments which are described in the Financial Risk Overarching Policy, Investment Policy and the Risk Appetite and are monitored and assessed at regular intervals.

Breaches of any investment limits are reported in accordance with policies and procedures.

#### ii. Reinsurers

Reinsurance arrangements are critical in mitigating insurance risk. The Group reinsures a portion of the risks it underwrites to control exposure to losses, stabilize earnings, protect capital resources and ensure efficient control and spread of the underwriting risk.

The Group places reinsurance based on an evaluation of the reinsurers' financial strength including its credit rating, length and quality of relationship with the Group, pricing, the Group's risk appetite limits and the specific expertise of the reinsurer. On appointment, the Group requests terms and conditions from reinsurer(s). These terms and conditions address coverage and price and then reinsurer(s) respond with an offer to underwrite a percentage of the programme or layer at a selected price and with certain conditions.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 5. Risk Management (Cont'd)

#### (vii) Credit Risk (cont'd)

#### ii. Reinsurers (cont'd)

The financial probity of reinsurers is determined with the assistance of the UK-based Group Reinsurance Security Committee which performs regular analysis of reinsurers' credit ratings and performance against certain criteria.

The Reinsurance Committee will propose the final reinsurance arrangements and submit the arrangements to the Board for approval.

The Risk Appetite requirements are monitored by the Chief Actuary and reported to the Risk & Compliance Committee. Given the importance of the Group's reinsurance program to provide adequate cover, reinsurer relationships are closely monitored in order to detect any change in attitude, appetite or approach, and mitigate any potentially negative effects.

#### iii. Brokers

The Group engages a credit monitoring agency to provide ongoing monitoring of the credit worthiness of the Group's brokers and intermediaries.

Any changes in credit worthiness advised by the monitoring agency will be reviewed to assess whether brokers and other intermediaries continue to represent an acceptable risk.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

6. Profit from operations	Company & Consolidated		
	2015	2014	
(a) Revenue	\$'000	\$'000	
An analysis of the Group's revenue for the year is as follows:			
Premium revenue:			
Gross written premium	76,215	73,529	
Movement in unearned premiums	(2,069)	1,737	
Gross earned premiums	74,146	75,266	
Reinsurance and other recoveries (note 19)	51,821	61,181	
Total general insurance revenue	125,967	136,447	
Investment income:			
Interest revenue	7,769	8,564	
Changes in net market value of investments:	.,	0,001	
Realised gains/(losses)	2,379	1,546	
Unrealised gains/(losses)	(5,062)	3,848	
Total investment income	5,086	13,958	
Commission revenue	9,799	8,987	
Other operating income	2,784	962	
Total Revenue	143,636	160,354	
(b) Profit before income tax			
Depreciation of non-current assets	150	138	
Amortisation of intangible assets	77	155	
(Profit)/loss on disposal of property, plant and equipment	68	(24)	
Increases/(decreases) in the provisions for impairment			
- Trade receivables	(43)	(175)	
Employee entitlements	930	1,076	
Rental expense relating to operating leases	1,104	1,209	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 7. Income taxes

	Company & Consolidated	
	2015 \$'000	2014 \$'000
Tax expense comprises:		
Current income tax charge	2,183	866
Deferred tax expense/(benefit) relating to the origination and reversal of timing differences	(947)	3,525
Total income tax expense/(benefit)	1,236	4,391
Net profit/(loss) for the year before income tax	4,072	11,654
Income tax expense/(credit) calculated at 30%	1,221	3,496
Non-deductible expenses	15	22
Allowable building allowances	-	(1)
Adjustments in respect of prior years in relation to current tax	-	874
Total income tax expense/(benefit)	1,236	4,391

The tax rate used for the 2015 and 2014 reconciliations above is the corporate tax rate of 30% payable by Ansvar on taxable profits under Australian tax law.

	Company & C	Company & Consolidated	
	2015	2014	
	\$'000	\$'000	
Current tax assets and liabilities			
Income tax payable/(receivable)	2,007	866	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 7. Income taxes (Cont'd)

#### **Temporary Differences**

Taxable and deductible temporary differences arise from the following:

2015	Company & Consolidated			
	Opening balance	Charged to income	Charged to equity	Closing balance
Gross deferred tax liabilities:	\$'000	\$'000	\$'000	\$'000
Revenue receivable	(12)	(489)	_	(501)
Unrealised gains on fixed interest securities	(1.562)	1,517	-	(45)
Total	(1,574)	1,028	-	(546)
Gross deferred tax assets:				
Provisions	599	14	-	613
Doubtful debts allowance	17	4	-	21
Indirect claims settlement costs	3,036	(50)	-	2,986
Purchased interest	281	(23)	-	258
Other	84	(26)	-	58
Total	4,017	(81)	-	3,936

Presented in the balance sheet as follows: Deferred tax liability Deferred tax asset

(546)
3,936
3,390

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 7. Income taxes (cont'd)

2014	Company & Consolidated			
	Opening balance \$'000	Charged to income \$'000	Charged to equity \$'000	Closing balance \$'000
Gross deferred tax liabilities:		•	,	
Revenue receivable	(70)	58	-	(12)
Property	(150)	-	150	-
Unrealised gains on fixed interest securities	(42)	(1,520)	-	(1,562)
Other	(12)	12	-	-
Total	(274)	(1,450)	150	(1,574)
Gross deferred tax assets:				
Provisions	479	120	-	599
Doubtful debts allowance	69	(52)	-	17
Indirect claims settlement costs	2,930	106	-	3,036
Purchased interest	246	35	-	281
Unused tax losses and credits	2,435	(2,435)	-	-
Other	83	1	-	84
Total	6,242	(2,220)	-	4,017
Presented in the balance sheet as follows:				
Deferred tax liability				(1,574)
Deferred tax asset				4,017
				2,443

#### 8. Key management personnel compensation

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity.

The aggregate compensation of the key management personnel, being the key management personnel of the Group and the Company is set out below:

	Consolidated	
	2015	2014
	\$'000	\$'000
Short-term employee benefits	2,607	2,968
Post-term employee benefits	248	213
Termination benefits	313	35
Total	3,168	3,216

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

9. Remuneration of auditors	Company & Consolidated	
	2015	2014
	\$	\$
Auditor of the parent entity:		
Audit of the financial report	91,862	91,862
Other services (i)	68,138	68,138
	160,000	160,000

(i) included engagements required by the regulator and other services.

#### 10. Trade and other receivables

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Current receivables		
Trade receivables	23,086	20,845
Allowance for doubtful debts	(68)	(56)
	23,018	20,789
Other debtors and prepayments	4,180	3,504
Reinsurance recoveries receivable	10,228	3,416
Deferred GST on claims outstanding	3,095	2,409
Total current receivables	40,521	30,118
Non-current receivables		
Other recoveries receivable	4,871	7,572
Allowance for doubtful debts	-	-
Total non-current receivables	4,871	7,572
	45.000	
Total trade and other receivables	45,392	37,690

Receivables are non-interest bearing and normally settled within 12 months. The balance has not been discounted as the effect of the time value of money is not considered material.

#### 11. Deferred expenses

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Deferred reinsurance expenses	20,702	19,919
Deferred acquisition costs	7,722	7,894
Deferred fire service levies	1,460	1,343
Total deferred expenses	29,884	29,156

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

12. Investments	Company & C	Company & Consolidated	
	2015	2014	
	\$'000	\$'000	
Corporate bonds	107,488	117,669	
Government/semi-government fixed income securities	39,695	48,171	
Loans and receivables	459	460	
Total investments	147,642	166,300	

All investments are measured at fair value through profit and loss.

#### 13. Reinsurers' share of outstanding claims liabilities

	Company & Consolidated		
	2015 \$'000	2014 \$'000	
Expected future reinsurance recoveries			
- on claims reported	36,741	43,083	
- on claims incurred but not reported	30,773	26,805	
Net undiscounted central estimate of reinsurers' share of outstanding claims liabilities	67,514	69,888	
Discount to present value	(1,564)	(2,440)	
Provision for impairment of reinsurance assets	-		
Net discounted central estimate of reinsurers' share of outstanding claims liabilities	65,950	67,448	
Current reinsurers' share of outstanding claims liabilities less: provision for impairment of reinsurance asset	12,775 -	27,953 -	
	12,775	27,953	
Non-current reinsurers' share of outstanding claims liabilities less: provision for impairment of reinsurance asset	53,175	39,495 -	
	53,175	39,495	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 14. Property, plant and equipment

_	Company & Consolidated					
	Buildings \$'000	Office furniture and fittings \$'000	Computer hardware \$'000	Total \$'000		
Cost or valuation						
Balance at 1 January 2014	750	566	3,083	4,399		
Additions	-	1	14	15		
Disposals	(750)	(425)	(2,561)	(3,736)		
Balance at 1 January 2015	-	142	536	678		
Additions	-	-	212	212		
Disposals	-	(24)	(222)	(246)		
Balance at 31 December 2015	-	118	526	644		
Accumulated depreciation						
Balance at 1 January 2014	-	(311)	(2,679)	(2,990)		
Disposals	-	287	2,551	2,838		
Depreciation expense	-	(20)	(118)	(138)		
Balance at 1 January 2015	-	(44)	(246)	(290)		
Disposals	-	6	172	178		
Depreciation expense	-	(48)	(102)	(150)		
Balance at 31 December 2015	-	(86)	(176)	(262)		
Net Book Value						
As at 31 December 2014	-	98	290	388		
As at 31 December 2015	-	32	350	382		

Aggregate depreciation allocated, recognised as an expense during the year and disclosed in note 6 to the financial statements:

	Company &	Consolidated
	2015	2014
	\$'000	\$'000
Office furniture and fittings	48	20
Computer hardware	102	118
	150	138

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 15. Intangible assets

_	Company & Consolidated						
	Trademarks	Computer software	Total				
	\$'000	\$'000	\$'000				
Gross carrying amount							
Balance at 1 January 2014	23	3,265	3,288				
Additions	-	2	2				
Disposals	-	(2,949)	(2,949)				
Balance at 1 January 2015	23	318	341				
Additions	-	-	-				
Disposals	(4)	(318)	(322)				
Balance at 31 December 2015	19	-	19				
Accumulated amortisation							
Balance at 1 January 2014	(4)	(2,994)	(2,998)				
Amortisation expense (i)	(15)	(140)	(155)				
Disposals	- -	2,913	2,913				
Balance at 1 January 2015	(19)	(221)	(240)				
Amortisation expense (i)	(2)	(75)	(77)				
Disposals	4	296	300				
Balance at 31 December 2015	(17)	-	(17)				
Net Book Value							
As at 31 December 2014	4	97	101				
As at 31 December 2015	2	-	2				

(i) Amortisation expense is included in the line item 'general and administration expenses' in the Statement of Profit or Loss and Other Comprehensive Income.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 16. Trade and other payables

	Company & Consolidated		
	2015	2014	
	\$'000	\$'000	
Direct insurance payables	816	291	
Deposits from reinsurers	10,420	9,687	
Accrued reinsurance premiums	12,471	9,868	
Trade creditors	230	270	
Sundry creditors and accruals	2,580	2,969	
Unsecured amount payable to parent entity	436	157	
Indirect taxes	519	1,117	
Total trade and other payables	27,472	24,359	

Trade and other payables are non-interest bearing and normally settled within 12 months. The balance has not been discounted as the effect of the time value of money is not considered material.

#### 17. Deferred revenue

	Company & C	Consolidated
	2015	2014
	\$'000	\$'000
Deferred reinsurance commission	4,386	5,147
Other deferred revenue	10	11
	4,396	5,158

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 18. Provisions

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Current		
Employee entitlements	578	613
Other employee provisions	600	433
Provision for make good	193	15
	1,371	1,061
Non-current		
Employee entitlements	619	628
Provision for make good	54	213
	673	841
Total provisions	2,044	1,902

Company & Consolidated	Employee entitlements \$'000	Other employee provisions \$'000	Provision for make good \$'000	Total \$'000
Balance at 1 January 2015	1,241	433	228	1,902
Additional provisions recognised Used during the year	(77) 33	600 (433)	34 (15)	557 (415)
Balance at 31 December 2015	1,197	600	247	2,044

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 19. Net claims incurred

Company & Consolidated	2015			2014			
	Current year \$'000	Prior years \$'000	Total \$'000	Current year \$'000	Prior years \$'000	Total \$'000_	
Gross claims expense							
Gross claims incurred (undiscounted)	67,896	(1,395)	66,501	47,442	22,191	69,633	
Discount movement	476	1,627	2,103	1,536	6,396	7,932	
	68,372	232	68,604	48,978	28,587	77,565	
Reinsurance and other recoveries revenue							
Reinsurance and other recoveries (undiscounted)	(46,778)	(4,138)	(50,916)	(28,098)	(23,121)	(51,219)	
Discount movement	(437)	(468)	(905)	(1,928)	(8,034)	(9,962)	
	(47,215)	(4,606)	(51,821)	(30,026)	(31,155)	(61,181)	
Net claims incurred	21,157	(4,374)	16,783	18,952	(2,568)	16,384	

Current period claims relate to risks borne in the current financial year. Prior year claims relate to a reassessment of risks borne in all previous financial years.

#### 20. Outstanding claims liabilities

	Company & Consolidated		
	2015	2014	
	\$'000	\$'000	
a) Gross outstanding claims liabilities			
Gross undiscounted central estimate	139,901	146,951	
Discount to present value	(8,010)	(10,113)	
Claims handling expenses provision	8,432	8,574	
Risk margin	24,570	25,708	
Gross outstanding claims liabilities	164,893	171,120	
Current	31,201	34,956	
Non-current	133,692	136,164	
	164,893	171,120	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 20. Outstanding claims liabilities (Cont'd)

The following table shows the development of net undiscounted outstanding claims relative to the current estimate of ultimate claims costs for the five most recent accident years. At 31 December 2015, the outstanding claims liabilities valuation was enhanced which resulted in more information being available to produce this table. The additional information resulted in some amounts being reclassified between accident years. As a result, the comparative figures in the table do not agree to prior year financial statements.

Company & Consolidated	Accident year						
	Prior	2011	2012	2013	2014	2015	Total
Ultimate claims cost estimate	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At end of accident year		46,681	39,225	37,218	17,664	18,068	
One year later		45,475	34,165	37,050	16,636		
Two years later		42,511	31,590	35,824			
Three years later		40,988	30,687				
Four years later		40,001					
Current estimate of ultimate claims cost		40,001	30,687	35,826	16,636	18,068	
Cumulative net payments		33,341	21,039	24,369	3,308	1,077	
Undiscounted net central estimates	16,907	6,660	9,648	11,455	13,328	16,991	74,989
Net discount							(6,363)
Claims handling expenses provision							8,432
Net risk margin						_	13,919
Net outstanding claims liabilities							90,977
Reinsurers' share of outstanding claims liabilities							65,950
Other recoveries on outstanding claims						_	7,966
Gross outstanding claims liabilities						=	164,893

#### b) Reconciliation of movement in discounted outstanding claims provision, reinsurance and other recoveries

Company & Consolidated	2015				2014			
	Gross \$'000	Re- insurance and other recoveries \$'000	Net \$'000	Gross \$'000	Re- insurance and other recoveries \$'000	Net \$'000		
At 1 January Increase due to claims incurred in current accident	171,120	(77,429)	93,691	140,931	(37,304)	103,627		
year Movement in prior year	64,792	(49,150)	15,642	52,768	(35,022)	17,746		
claims provisions Claim payments /	933	(2,671)	(1,738)	24,798	(26,160)	(1,362)		
recoveries	(71,952)	55,334	(16,618)	(47,377)	21,057	(26,320)		
At 31 December	164,893	(73,916)	90,977	171,120	(77,429)	93,691		

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 21. Unearned premium and deferred insurance costs

#### a) Unearned premium

Company & Consolidated		2015			2014	
	Gross \$'000	Reinsurance \$'000	Net \$'000	Gross \$'000	Reinsurance \$'000	Net \$'000
At 1 January	39,287	(19,919)	19,368	41,024	(446)	40,578
Premiums on contracts written Earning of premiums	76,215	(42,508)	33,707	73,529	(61,415)	12,114
written	(74,146)	41,725	(32,421)	(75,266)	41,942	(33,324)
At 31 December	41,356	(20,702)	20,654	39,287	(19,919)	19,368

#### b) Deferred insurance costs

Company & Consolidated	2015 2014			4
	Acquisition costs	Fire service levy	Acquisition costs	Fire service levy
	\$'000	\$'000	\$'000	\$'000
At 1 January	7,894	1,343	7,802	1,675
Costs deferred in the year	7,722	2,216	7,894	2,357
Amortisation charged to income	(7,894)	(2,099)	(7,802)	(2,689)
At 31 December	7,722	1,460	7,894	1,343

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 22. Liability Adequacy Test

At 31 December 2015, the liability adequacy test on net premium liabilities is a surplus (2014: surplus). The probability of sufficiency ("POS") adopted in performing the liability adequacy test is set at the 75<sup>th</sup> percentile which is the same as the prior year. The POS adopted in in determining the outstanding claims liability is 80%. The probability of sufficiency represented by the liability adequacy test differs from the probability of sufficiency represented by the outstanding claims liability. The reason for this difference is that the former is in effect an impairment test used only to test the sufficiency of net premium liabilities whereas the latter is a measurement accounting policy used in determining the carrying value of the outstanding claims liability. The process of determining the overall risk margin, including the way in which diversification for risks has been allowed for is discussed in note 4.

#### 23. Employee benefits

The aggregate employee benefits recognised and included in the financial statements is as follows:

	Company & 0	Consolidated
	2015	2014
	\$'000	\$'000
Current provision for employee benefits (note 18) Non-current provision for employee benefits (note	578	613
18)	619	628
Aggregate employee benefits	1,197	1,241
Number of employees at end of financial year	81	95

#### 24. Commitments

	Company & Consolidated	
Operating lease commitments:	2015	2014
	\$'000	\$'000
Not later than one year	1,395	1,711
Later than one year and not later than five years	465	1,345
Later than five years	-	
	1,860	3,056

Operating leases relate to leases of property, IT and motor vehicles with lease terms of up to five years. The Group has no option to purchase the leased items at the expiry of the lease periods.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 25. Share capital

a) Share capital	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Issued share capital 7,307,692 ordinary shares each fully paid (2014: 7,307,692)	7,308	7,308

Ordinary shares carry the right to dividends and one vote per share.

#### b) Dividends

On 4 March 2016, the directors of Ansvar Insurance Limited declared a dividend on ordinary shares in respect of the 2015 financial year. The total amount of the dividend is \$2,552,538 (2014 financial year: \$6,536,928) which represents a fully franked dividend of 34.9 cents (2014 financial year: 89.5 cents) per share. The dividend has not been provided for in the 31 December 2015 financial statements. The 2014 dividend was paid in 2015.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments

#### a) Significant accounting policies

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which revenues and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in note 2 of the financial statements.

#### b) Financial risk management objectives

It is ultimately the responsibility of the Board of Directors to ensure that there is an effective risk management control framework in place. Consistent with regulatory requirements the Board has explicitly allocated to the Chief Executive Officer, the function of overseeing the establishment and maintenance of risk-based systems and controls across the Group.

As part of the overall governance framework the Group has established a number of Board and management committees to oversee and manage financial risks, which are described in Note 5 to the financial statements.

The Group has assessed the effectiveness of the controls in place to mitigate the risks and implemented appropriate policies for managing these risks. In order to establish the parameters within which risk must be managed, the Group has also developed a statement of 'risk appetite', or tolerance. Both the risk policies and risk appetite are subject to an annual review to ensure that they reflect the changing risk profile of the business.

#### c) Categories of financial instruments

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Financial assets		
Cash and cash equivalents Financial assets at fair value through	28,168	21,509
profit or loss	147,642	166,300
Trade and other receivables Reinsurers' share of outstanding	45,392	37,690
claims liabilities	65,950	67,448
Financial liabilities		
Trade and other payables	27,472	24,359
Outstanding claims liabilities	164,893	171,120

Financial assets carried at fair value through profit or loss have been designated as such upon initial recognition.

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments (Cont'd)

#### c) Categories of financial instruments (cont'd)

Company & Consolidated	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Fair value through profit and loss				
Corporate bonds	117,669	-	-	117,669
Government/semi-government fixed income securities	48,171	-	-	48,171
Loans and receivables	-	3	457	460
As at 31 December 2014	165,840	3	457	166,300
Fair value through profit and loss				
Corporate bonds	107,488	-	-	107,488
Government/semi-government fixed income securities	39,695	-	-	39,695
Loans and receivables	-	3	456	459
As at 31 December 2015	147,183	3	456	147,642

During the year there were no transfers between the three levels.

#### (i) Valuation techniques and significant unobservable inputs for Level 3 financial instruments

The following table presents the valuation technique and the significant unobservable inputs used in the fair value measurements of the financial instruments categorized within Level 3 of the fair value hierarchy:

#### Financial instruments measured at fair value

Туре	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Loans and Receivables - unlisted	Discounted cash flows: The valuation considers the present value of the cash flows expected to be generated under the loan arrangement. The expected net cash flows are discounted using a risk-adjusted discount rate.	<ul> <li>Risk-adjusted discount rate – 5.65% (2014: 6.61%)</li> </ul>	The estimated fair value would increase if the risk-adjusted discount rate was lower.

#### (ii) Reconciliation of Level 3 fair value measurements

The following table shows a reconciliation from the opening balances to the closing balances for Level 3 fair values.

	Company & Consolidated
	Loans and other
	receivables
	\$'000
Balance at 1 January 2014	454
Unrealised gains/(losses) in profit and loss	3
Balance at 31 December 2014	457
Unrealised gains/(losses) in profit and loss	(1)
Balance at 31 December 2015	456

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments (Cont'd)

#### d) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group has adopted the policy of only dealing with creditworthy counterparties and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults. The policies and procedures in place to mitigate the Group's exposure to credit risk are described in note 5 of this financial report.

The Group actively monitors the credit ratings of reinsurers to ensure there is no significant exposure that requires immediate attention and action. There have been no issues or defaults with payments to date.

The Group's reinsurance assets comprise the following percentage split based on Standard & Poor's ratings (except where noted):

	2015	2014
Credit Rating	Proportion	Proportion
AA+	77.1%	46.6%
AA	0.1%	1.0%
AA-	7.3%	19.3%
A+	3.5%	11.6%
A	6.1%	13.3%
A-	5.7%	8.1%
A- (AM Best)	0.1%	0.1%
BBB+	0.1%	-

The table below shows the maximum exposure to credit risk for the components of the balance sheet. The maximum exposure is shown gross, before the effect of mitigation through the use of master netting or taking account of the value of any collateral or other security obtained.

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Cash and cash equivalents	28,168	21,509
Financial assets at fair value through profit or loss		
Corporate bonds	107,488	117,669
Government/semi-government fixed income		
securities	39,695	48,171
Loans and receivables	459	460
Trade and other receivables		
Trade receivables	23,086	20,845
Other debtors and prepayments	4,180	3,504
Reinsurance recoveries receivable	10,228	3,416
Deferred GST on claims outstanding	3,095	2,409
Other recoveries receivable	4,871	7,572
Reinsurers' share of outstanding claims liabilities	65,950	67,448
Total	287,220	293,003

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments (Cont'd)

#### d) Credit risk (cont'd)

#### Credit risk exposure by credit rating

The following table provides information regarding credit risk exposure of the Group by classifying assets according to the Group's credit ratings of counterparties.

Company & Consolidated	Neither past-due nor impaired				
	Investment	Non- investment grade: satisfactory	Non- investment grade: unsatis-	Past-due or	
	grade <sup>(i)</sup> \$'000	(ii) <b>\$'000</b>	factory <sup>(iii))</sup> \$'000	impaired \$'000	Total \$'000
2015					
Cash and cash equivalents Financial assets at fair value through profit or loss	28,168	-	-	-	28,168
Corporate bonds Government/semi-government fixed	107,488	-	-	-	107,488
income securities	39,695	-	-	-	39,695
Loans and receivables	-	459	-	-	459
Trade and other receivables		~~ ~~~			~~ ~~~
Trade receivables	-	23,086	-	-	23,086
Other debtors and prepayments Unsecured amounts receivable from related entity	-	4,180	-	-	4,180
Reinsurance recoveries receivable	10,228	_	_	-	10,228
Deferred GST on claims outstanding	-	3,095	-	-	3,095
Other recoveries receivable	_	4,871	_	-	4,871
Reinsurers' share of outstanding claims liabilities	65,950	-	-	-	65,950
Total	251,529	35,691	-	-	287,220
2014					
Cash and cash equivalents Financial assets at fair value through profit or loss	21,509	-	-	-	21,509
Corporate bonds Government/semi-government fixed	117,669	-	-	-	117,669
income securities	48,171	-	-	-	48,171
Loans and receivables	-	460	-	-	460
Trade and other receivables					
Trade receivables	-	20,845	-	-	20,845
Other debtors and prepayments Unsecured amounts receivable from related entity	-	3,504 -	-	-	3,504 -
Reinsurance recoveries receivable	3,416	_	-	-	3,416
Deferred GST on claims outstanding	0,+10	2 400		-	2,409
- stotal lang	-	2,409	-		
-	-		_	-	
Other recoveries receivable Reinsurers' share of outstanding claims liabilities	- - 67,448	7,572	-	-	7,572 67,448

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments (Cont'd)

#### d) Credit risk (cont'd)

- (i) The Group and the Company classify all assets with Standard and Poor's credit ratings of AAA to BBB as investment grade.
- (ii) Non-investment grade (satisfactory) assets include assets that fall outside the rage of AAA to BBB Standard and Poor's credit rating as well as non-rated assets that are within the risk parameters outlined by the Group's risk management policy.
- (iii) Non-investment grade (unsatisfactory) assets include assets that fall outside the risk parameters outlined by the Group's risk management policy and assets that would otherwise be past due or impaired whose terms have been renegotiated.

#### e) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial instruments. Ultimate responsibility for liquidity risk management rests with the Board of directors that has built a liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves and by continuously monitoring forecast and actual cash flows and matching the maturity profiles of assets and liabilities. As required by APRA Prudential Standard GPS 220, the Group has developed and implemented a Risk Management Strategy, which is described in Note 5. The Group and the Company have no significant concentration of liquidity risk.

The following tables summarise the maturity profile of the Group's and the Company's financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay, except for outstanding claims liabilities, where maturity profiles are determined on the discounted estimated timing of net cash outflows.

The tables include both interest and principal cash flows. The adjustment column represents the possible future cash flows attributable to the instrument included in the maturity analysis which are not included in the carrying amount of the financial liability on the balance sheet.

Company & Consolidated	Weighted average interest rate %	Less than 1 year \$'000	1 - 5 years \$'000	5+ years \$'000	Discount \$'000	Total \$'000
2015						
Financial liabilities						
Outstanding claims liabilities	-	32,717	94,174	46,012	(8,010)	164,893
Non-interest bearing:						
Trade and other payables	-	27,472	-	-	-	27,472
	_	60,189	94,174	46,012	(8,010)	192,365
2014						
Financial liabilities						
Outstanding claims liabilities	-	37,022	93,446	50,765	(10,113)	171,120
Non-interest bearing:						
Trade and other payables	-	24,359	-	-	-	24,359
		61,381	93,446	50,765	(10,113)	195,479

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments (Cont'd)

#### f) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: foreign exchange (currency risk), market interest rates (interest rate risk) and market prices (price risk). The Group's policies and procedures put in place to mitigate the Group's exposure to market risk are described in note 5 to this financial report. There has been no change to the Group's exposure to market risks or the manner in which it manages and measures the risk.

#### Interest rate risk management

The Group's and the Company's activities expose it to the financial risk of changes in interest rates. Floating rate instruments expose the Group to cash flow risk, whereas fixed interest rate instruments expose the Group to fair value interest rate risk. The Group's Board monitors the Group's and the Company's exposures to interest rate risk as described in Note 5 to this financial report.

The Group's and the Company's exposures to interest rates on financial liabilities are detailed in the liquidity risk section of this note.

The following tables detail the Group's and the Company's expected maturity for its financial assets. The tables below have been drawn up based on the undiscounted contractual maturities of the financial assets including interest that will be earned on those assets except where the Group or the Company anticipate that the cash flow will occur in a different period. The adjustment column represents the possible future cash flows attributable to the instrument included in the maturity analysis which are not included in the carrying amount of the financial asset on the Statement of Financial Position.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments (Cont'd)

#### f) Market risk (cont'd)

Company & Consolidated	Weighted average interest rate	Less than 1 year	1 - 5 years	5+ years	Total
2015	%	\$'000	\$'000	\$'000	\$'000
Non-interest bearing:					
Trade receivables	-	23,086	-	-	23,086
Unsecured amounts receivable from related entity	-	-	-	-	-
Other debtors and prepayments Reinsurance recoveries	-	4,180	-	-	4,180
receivable	-	10,228	-	-	10,228
Deferred GST on claims outstanding	-	3,095	-	-	3,095
Other recoveries receivable	-	4,871	-	-	4,871
Reinsurers' share of outstanding claims liabilities	-	12,775	53,175	-	65,950
Loans	-	3	456	-	459
Variable interest rate instruments:					
Cash	1.72%	28,168	-	-	28,168
Corporate bonds	3.73%	-	35,265	16,480	51,745
Fixed interest rate instruments:					
Corporate bonds	3.44%	-	41,710	14,033	55,743
Government/semi-government fixed income securities	2.44%	_	36,743	2,952	39,695
Total	-	86,406	167,349	33,465	287,220

Company & Consolidated	Weighted average interest rate	Less than 1 year	1 - 5 years	5+ years	Total
2014	%	\$'000	\$'000	\$'000	\$'000
Non-interest bearing:					
Trade receivables	-	20,845	-	-	20,845
Unsecured amounts receivable from related entity	-	-	-	-	-
Other debtors and prepayments Reinsurance recoveries	-	3,504	-	-	3,504
receivable Deferred GST on claims	-	3,416	-	-	3,416
outstanding	-	2,409	-	-	2,409
Other recoveries receivable Reinsurers' share of outstanding	-	7,572	-	-	7,572
claims liabilities	-	27,953	39,495	-	67,448
Loans	-	3	457	-	460
Variable interest rate instruments:					
Cash	2.64%	21,509	-	-	21,509
Corporate bonds	4.28%	-	33,332	-	33,332
Fixed interest rate instruments:					
Corporate bonds	3.33%	-	55,752	28,585	84,337
Government/semi-government fixed income securities	2.43%	-	42,886	5,285	48,171
Total	_	87,211	171,922	33,870	293,003

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 26. Financial instruments (Cont'd)

#### f) Market risk (cont'd)

#### Interest rate sensitivity

The sensitivity analyses below have been determined based on the exposure to interest rates at the reporting date and the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting period. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the possible change in interest rates.

At reporting date, if interest rates had been 50 basis points higher or lower and all other variables were held constant, the Group's and the Company's equity would increase/decrease by \$0.307 million (2014: increase/decrease by \$0.554 million). This is mainly attributable to the Group's and the Company's exposure to interest rates on its variable rate borrowings. All other equity reserves would have been unaffected.

#### Foreign currency risk management

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Exchange rate exposure is managed in line with the Group's Risk Management Statement as described in Note 5. The Group's overall strategy in foreign currency risk management remains unchanged from 2014.

#### Other price risks

The Group and the Company do not hold equity investments and have no exposure to equity price risks arising from equity investments.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 27. Related party disclosures

Related parties of Ansvar Insurance Limited fall into the following categories:

#### **Controlled entities**

Information relating to controlled entities is set out in note 28.

#### Parent entities

The ultimate parent entity in the wholly owned group is Allchurches Trust Limited, incorporated in the UK.

The immediate parent entity of the Group is Ecclesiastical Insurance Office Plc, incorporated in the UK.

The parent entity in the Group is Ansvar Insurance Limited..

#### Directors

The names of persons who were directors of the parent entity during the financial year are set out in the Directors' Report.

Jacinta Whyte and Ian Campbell were directors of Ecclesiastical Insurance Office plc, the immediate parent entity of Ansvar during the year. Jacinta Whyte is Group Deputy Chief Executive Officer of Ecclesiastical Insurance Office plc and Ian Campbell is Group Chief Financial Officer of Ecclesiastical Insurance Office plc.

#### **Other Transactions with Directors**

The profit from ordinary activities before income tax includes the following items of revenue and expense that resulted from transactions with directors or their director related entities:

	Company & Consolidated	
	2015 \$'000	2014 \$'000
	\$ UUU	\$ 000
Purchase of services from Insync	24	41

Ansvar Insurance Limited provides management services to ACS (NZ) Limited, its former subsidiary. The management services agreement includes a performance-based management fee of NZ \$3 million which may be payable to Ansvar once ACS (NZ) Limited has settled all claims against it, to the extent it has surplus capital in excess of NZ \$5 million. Prior to 2015, the management services fee income was disclosed as a contingent asset in Ansvar's financial statements. In 2015, Ansvar recognised the amount of the revenue earned to date from this agreement in profit and loss. In the normal course of business, Ansvar Insurance Limited incurs certain expenses which are recharged to ACS (NZ) Limited. There were no other transactions between the entities during the year.

The above transactions were made on commercial terms and conditions and at market rates.

In the normal course of business, insurance policies are provided to certain entities related to the directors. These insurance policies are provided on an arm's length basis.

#### Wholly-owned group

The wholly-owned group consists of Allchurches Trust Limited and its wholly owned controlled entities, including Ansvar Insurance Limited and its controlled entities. Ownership interests in these controlled entities are set out in note 28.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 27. Related party disclosures (Cont'd)

Ansvar Insurance Limited entered into the following transactions with its parent:

	Company & Consolidated	
	2015 2014 \$'000 \$'000	
Revenue		
Reinsurance recoveries	62	1,375
Expenses		
Interest on collateral	196	254
IT expenses recharges	122	110
Other expenses recharges	25	42

The above transactions were made on commercial terms and conditions and at market rates. There were no transactions other than dividends paid between Ansvar and the immediate parent during the financial year.

Aggregate amounts receivable from or payable to entities in the wholly-owned group at balance date were as follows:

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Current unsecured receivable/(payable) from/(to) parent entity	(436)	(157)

#### 28. Controlled entities

Name of Entity	Country of incorporation	Ownership Interest	
		2015	2014
		%	%
Ansvar Insurance Services Pty Limited	Australia	100%	100%

On 28 February 2013, EA Insurance Services Pty Ltd was incorporated. On this date, Ansvar Insurance Limited purchased 100% of the share capital of 1,000 shares for \$100. In October 2014, EA Insurance Services Pty Ltd changed its name to Ansvar Insurance Services Pty Limited. Ansvar Insurance Services Pty Limited did not enter into any transactions during the year (2014: none).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 29. APRA capital adequacy

The table below sets out Ansvar's capital ratio calculated in accordance with the capital adequacy requirements.

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Net Assets	78,642	82,343
Regulatory Adjustments	(2,971)	(27)
Common Equity Tier 1 Capital	75,671	82,316
Additional Tier 1 and Tier 2 Capital	-	-
Total Regulatory Capital	75,671	82,316
Prescribed Capital Amount		
Insurance Risk Charge	15,271	15,356
Insurance Concentration Risk Charge	2,000	2,000
Asset Risk Charge	12,786	10,846
Operational Risk Charge	2,727	2,766
Aggregation Benefit	(6,603)	(5,972)
Total Prescribed Capital Amount	26,181	24,996
Capital Adequacy Multiple (Total Regulatory Capital divided		
by Total Prescribed Capital Amount)	2.89	3.29

#### 30. Notes to the cash flow statement

For the purposes of the cash flow statement, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Cash and cash equivalents at the end of the financial year as shown in the cash flow statement is reconciled to the related items in the balance sheet as follows

#### a) Reconciliation of cash and cash equivalents

	Company &	Company & Consolidated	
	2015	2014	
	\$'000	\$'000	
Cash at hand	14,155	8,625	
Add: Short term deposits (i)	14,013	12,884	
	28,168	21,509	

(i) Money market instruments that qualify as cash equivalents under the Group's accounting policies have short maturities (three months or less from the date of acquisition), are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 30. Notes to the cash flow statement (Cont'd)

#### b) Reconciliation of profit/(loss) for the year to net cash flows used in operating activities

	Company & Consolidated	
	2015	2014
	\$'000	\$'000
Profit / (loss) for the year	2,836	7,263
Depreciation and amortization	227	264
Changes in fair value of investments	2,683	(5,394)
Other	90	150
Increase / (decrease) in current tax liabilities	1,142	866
Decrease / (increase) in deferred tax balances	(949)	3,525
Changes in operating assets and liabilities:		
(Increase) / decrease in trade debtors	(2,229)	611
(Increase) / decrease in reinsurance recoveries receivable	(6,812)	(2,015)
Decrease / (increase) in other debtors	1,340	(2,013)
	(729)	(19,233)
Decrease / (increase) in deferred insurance costs	· · · ·	,
(Decrease) / increase in sundry creditors and accruals	3,186	4,884
(Increase) / decrease in unearned premiums	2,069	(1,749)
(Decrease) / Increase in outstanding claims Increase / (decrease) in provision for employee	(4,729)	(6,585)
benefits	(44)	101
Increase / (decrease) in direct insurance payables	524	101
(Decrease) / increase in indirect taxes	(598)	237
(Decrease) / increase in deferred reinsurance and	(000)	201
other revenue	(761)	5,158
Increase in other operating provisions	187	205
Net cash generated by / (used in) operating		
activities	(2,567)	(12,605)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

#### 31. Subsequent events

There has not been any matter or circumstance that has arisen since the end of the financial year that has significantly affected, or may significantly affect, the Group's and the Company's operations in future financial years, the results of those operations or the Group's and the Company's state of affairs in future financial years.

On 4 March 2016, the directors of Ansvar Insurance Limited declared a dividend on ordinary shares in respect of the 2015 financial year. The total amount of the dividend is \$2,552,538 which represents a fully franked dividend of 34.9 cents per share. The dividend has not been provided for in the 31 December 2015 financial statements.

#### 32. Contingent Assets and Liabilities

Ansvar has a bank guarantee facility totalling \$463,271 which comprises an undertaking by the bank pursuant to agreements for leased office premises in the event of extinguishing liabilities if necessary. The unused amount of the facility at 31 December 2015 is \$463,271 (2014: \$205,575).